

**SPF secretariat and key
contacts in partner
organisations**

The SPF is a forum to discuss, debate and involve partners in the development and implementation of policy with workforce implications. The aim of the SPF is to:

- contribute trade union and employer perspectives to the development of policy
- provide constructive comments on emerging policy at a formative stage
- contribute ideas on the workforce implications of developing policy and implementation
- promote effective communications between partners.

The SPF is built on a framework of positive partnership working. The principles, processes and structures of partnership working are linked to partners' shared goals and objectives. The shared approach and principles for effective joint working are set out in the SPF Partnership Agreement.

Key contacts

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| James Shepherd | SPF programme manager | james.shepherd@nhsemployers.org |
| Nicola Syslo | Administrative and communications support officer | nicola.syslo@nhsemployers.org |
| Andrew Morris | Head of workforce engagement, DHSC | andrew.morris@dhsc.gov.uk |
| Lynn Slater | NHS workforce engagement manager, DHSC | lynn.slater@dhsc.gov.uk |
| Alan Lofthouse | National officer, UNISON, | a.lofthouse@unison.co.uk |
| Naveed Ahmed | Senior programme officer, NHS Employers | naveed.ahmed@nhsemployers.org |
| Deborah Shipp | Executive assistant, HEE | deborah.shipp@hee.nhs.uk |
| Ruairi O'Connor | Head of stakeholder engagement, NHSEI | ruairi.oconnor@nhs.net |
| Hannah Lloyd- | Stakeholder and public affairs | hannah.lloyd-thomas@nhs.net |

