National Guardian
Freedom to Speak Up

Dr Henrietta Hughes
National Guardian for the NHS

Social Partnership Forum
18 October 2016
Dr Henrietta Hughes  
National Guardian  
Freedom to Speak Up

- Supported
- Effective
- Independent
- Visible
- Empowered
- Empathetic
- Forward thinking
- Credible
- Self aware
- Inclusive
- Trusted
- Impartial
- Influential
- Knowledgeable
Dr Henrietta Hughes

Freedom to Speak Up: Report
Sir Robert Francis QC
(February 2015)
Regional network: Freedom to Speak Guardians

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North East & Cumbria
North West
West Midlands
South West
Yorkshire & the Humber
East Midlands
East of England
London
South East Coast
Thames Valley & Wessex
Regional network: Freedom to Speak Guardians
National Guardian

Freedom to Speak Up Guardians

Health Education England

NHS Employers

NHS England

NHS Improvement

Stakeholder Advisory Group

Accountability Board

Care Quality Commission

Department of Health

Dr Henrietta Hughes

National Guardian

Freedom to Speak Up
Christopher Hall

Freedom to Speak Up
Guardian

Senior Diagnostic Radiographer
Freedom to Speak Up Guardian perspective

Reactive

Proactive
Freedom to Speak Up Guardian perspective
Freedom to Speak Up Guardian perspective

- Grievances
- Concerns
- Other