

NHS Commissioning Board

Design Principles



Commissioning Board
A special health authority

Fixed Points

NHS
Constitution

NHS Outcomes
Framework

The Resource
Limit

Equalities Act and
new health
inequalities duties

Governing Frameworks

Quality
Framework

Choice and Competition
Framework

Resilience and
Emergency Planning
Framework

Information
Strategy

NHS change and
improvement
approach

Financial
System Controls

Capability and
Leadership

Approach

Local freedom within transparent national frameworks,
supported by strong accountability

Functions of the NHSCB

Chief of Staff	<ul style="list-style-type: none">• Human Resources• Organisation Development
Commissioning Development	<ul style="list-style-type: none">• Commissioning support, capacity and capability building• Commissioning guidance and tools• National primary care contracts
Finance and Performance	<ul style="list-style-type: none">• Financial strategy• Financial monitoring of CCGs• Planning and accountability
Improvement and Transformation	<ul style="list-style-type: none">• Innovation and transformation• Leadership development• Strategy
Medical	<ul style="list-style-type: none">• Improving outcomes: Domains 1-3
Nursing	<ul style="list-style-type: none">• Improving outcomes: Domains 4-5
Operations	<ul style="list-style-type: none">• Oversight of sectors and field force• CCG authorisation• Direct commissioning
Patient and public engagement, insight and informatics	<ul style="list-style-type: none">• Information provision• Patient insight• Engagement of public, patient and carers
Policy, corporate development and partnerships	<ul style="list-style-type: none">• NHS Mandate• Partnerships• Policy

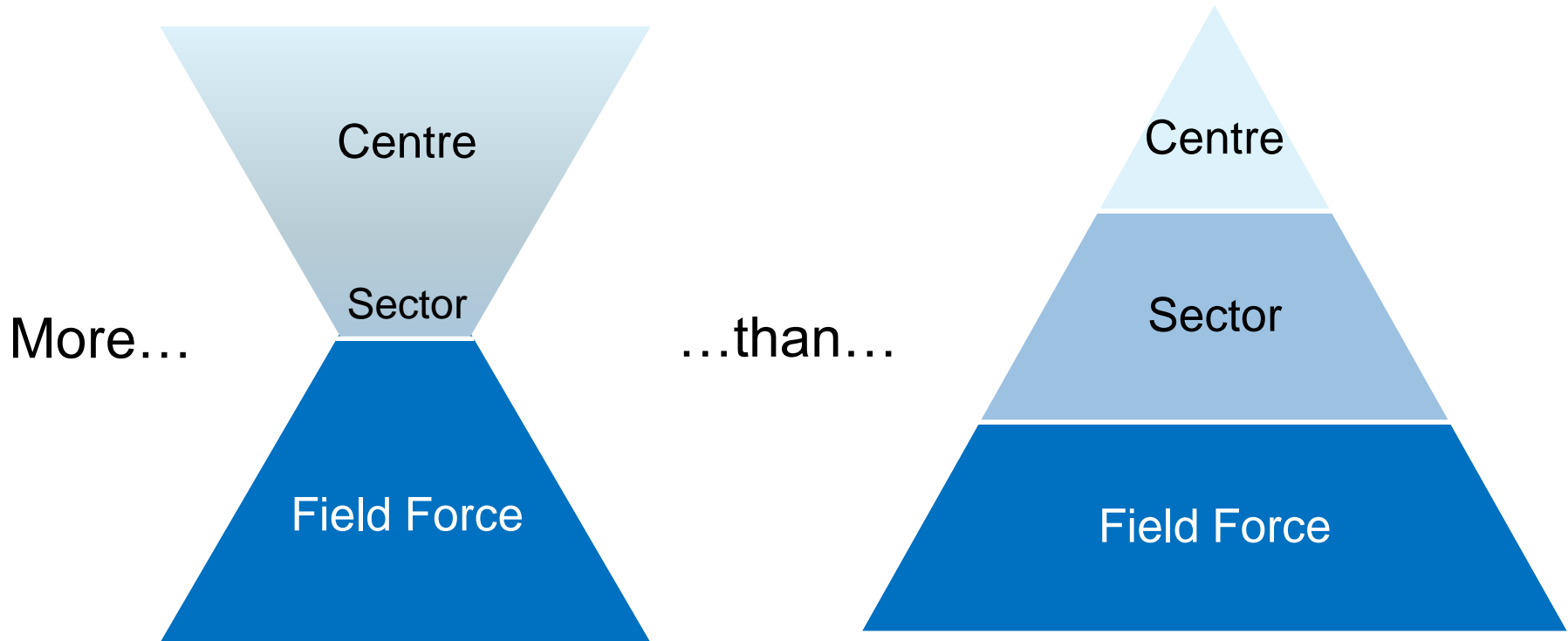
Fixed points for NHSCB Design



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- There will be one NHS Commissioning Board, which will have:
 - National functions
 - 4 sectors and 50 field force outposts, following the footprint of clustered PCTs and SHAs.
- The NHSCB will have a single operating model with consistent processes, discharged through the sectors and the field force.
- Quality and clinical leadership will be at the heart of everything the NHSCB does
- The field force is expected to make up about 2/3 of the Board's total staff. They will all be part of the Operations Directorate

Distribution of functions



Phases of NHSCB establishment

Phase 1

Oct '11 – Mar '12

- NHS CB established as Special Health Authority
- Preparatory work only – design and establish CB

Phase 2

Apr '12 – Sep '12

- SpHA takes over some NPSA functions
- Subject to Parliament, Bill is enacted

Phase 3

Oct '12 – Mar '13

- SpHA becomes an executive NDPB
- Responsible for planning for 2013/14

Phase 4

from April '13

- SHAs and PCTs disestablished
- NHS CB takes on full statutory responsibilities

Where are we now?



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- *Developing the NHS Commissioning Board* – July 2011: set out the role & purpose, culture & values, process & people
- *NHS Commissioning Board People Transition Policy* – July 2011: set out how transfers and appointments will be handled for the first phase of recruitment
- NHSCB special health authority established 31 October 2011 - “open for business”, but a year of preparation & development
- Chair and Chief Executive appointed (board is quorate) - first board meeting in early December
- Implementation team – working on organisation design & development; executive team recruitment
- Draft structures available in the early New Year
- Senior appointments made in January/February
- Start discussions with employers in sending organisations about potential transfers in Spring
- Review and finalise *Phase Two People Transition Policy* to publish when the Bill receives Royal Assent